



The Commission's vision is that all children are healthy and thriving in safe and nurturing family environments and ready to succeed in their educational experiences.

**FIRST 5 YUBA COUNTY
CHILDREN AND FAMILIES COMMISSION**

**Special Meeting
Wednesday, March 18, 2026
4:30p.m. – 5:30p.m.
Yuba County Gov. Center - Linda Community Room
915 8th Street, Marysville, CA 95901**

The meeting will be live-cast via [Zoom](#) where members of the public shall have the right to observe and offer public comment. This altered format is in observance of the recommendation by state officials that certain precautions be taken, including social distancing, to address the threat of COVID-19.

Join Zoom Meeting

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Meeting ID: 820 5436 5961 | Passcode: 751080

One tap mobile +16699009128,,82054365961#,,,,*751080# US (San Jose)

ITEM	SUBJECT
	Call to order, roll call and the Pledge of Allegiance
	Opportunity for Public Comments Items not on the agenda – Limit three minutes per speaker.
<i>Consent Agenda</i>	<i>All matters listed under Consent Agenda are considered to be routine and can be enacted in one motion</i>
Consent Agenda 1	1. Approval of Minutes from the February 26, 2026,
2 Discussion	Long Range Organizational Planning and Future Considerations: The Commission will receive information on long range organizational and financial planning options and provide guidance to staff.
3 Discussion	Executive Director Monthly Activity Report - The Commission will receive information on committees and operational and program activities.
CLOSED SESSION	
	Public Employment: Government § 54956- Discussion regarding public employment of represented County Staff.
Adjourn	

If you are planning to attend and need special accommodations, please contact us at (530) 749-4877 at least three days in advance of the meeting. The schedule of future meetings is posted on the Commission's website, www.first5yuba.org .

The next regular Commission meeting will be on April 23, 2026

Agendas, minutes and supporting material are available for public review at 1114 Yuba Street, Suite 141, Marysville CA. Agendas are posted at the Yuba County Government Center, 915 8th Street, Marysville CA. Please email first5@co.yuba.ca.us to be added to the email distribution list.

MEETING MINUTES

PUBLIC SESSION

Call to Order at 3:31 p.m.

Roll Call-

-Commissioners: Chair- Melissa Shaw, Vice-Chair- Jamie Bartolome, Sally Sokoloski, Melinda Staples (hybrid), & Rob Gregor

-Absent- Jon Messick

-Excused: Commissioner Matt Ricardy

***In person quorum was met.*

PLEDGE OF ALLEGIANCE: *The pledge of allegiance was said with the flag present.*

PUBLIC COMMENT: *No public comments were received.*

Consent Agenda:

1. Approval of Minutes for December 12, 2024
2. Annual Review of the 2021-2026 Strategic Plan

-Motion by Commissioner Bartolome to approve the Consent Agenda.

-Second: Commissioner Sokoloski

Roll Call Vote:

Ayes: Commissioner Shaw, Bartolome, Sokoloski, and Gregor

Nay/Abstain: None

Motion carried.

3. Public Hearing: Review of First 5 California's Annual Report for FY 2024-2025 (amended)

Public hearing opened at: 3:33 pm. Closed at: 3:35 p.m.

Discussion summary:

No public comment was received. The Executive Director explained that First 5 Yuba County requested an extension for completion of the audit, and as a result, the audit was not finalized in time for inclusion in the First 5 California Annual Report for FY 2024-25.

-Motion by Commissioner Bartolome to approve the Annual Report for FY 2024-2025.

-Second: Commissioner Sokoloski

Roll Call Vote:

Ayes: Commissioner Shaw, Bartolome, Sokoloski, and Gregor

Nay/Abstain: None

Motion carried.

4. Mid-Year Budget Review

Discussion summary:

The Executive Director shared an overview of where the Commission is currently at financially and asked for approval to move forward with mid-year budget line-item adjustments in coordination with the Auditor-Controller. In response to Commissioner questions, the

Executive Director explained that, if spending continues at the current pace, available funds are projected to last through approximately 2029 and that personnel layoffs have not been considered at this time since most salaries and benefits are supported by grant funding rather than Proposition 10 revenues. Sustainability will be addressed and discussed in item 7.

The Executive Director also requested approval to transfer \$160,000 from the Trust to Operating Expenses to maintain cash flow and continue current programs through the end of the fiscal year, noting that any additional transfer requests would return to the Commission for approval.

-Motion by Commissioner Sokoloski to approve the mid-year budget adjustments and authorize the Executive Director to coordinate with the Auditor-Controller, including the transfer of \$160,000 from the Children's Trust to Operating Expenses.

-Second: Commissioner Bartolome

Roll Call Vote:

Ayes: Commissioner Shaw, Bartolome, Sokoloski, and Gregor

Nay/Abstain: None

Motion carried.

5. Applied Survey Research Presentation of the County Strategic Plan for 2026-2031

Discussion Summary:

The draft Strategic Plan for 2026–2031 was presented. The current focus is on two criteria: (1) Niche and Impact and (2) Leverage and Sustainability.

- Under the goal area of increasing access to primary health care, a Commissioner shared information about a telehealth initiative called Connect to Care. This appointment-based program provides real-time assistance to participants and may support progress within this goal area.

6. Public Hearing: County Strategic Plan 2026-2031

Public hearing opened at: 4:19 pm. Closed at: 4:29 p.m.

Discussion summary:

Tonya Byers (Child Care Planning Council), Thelma Amaya (Child Development & Behavioral Consultation), and Stacey Howell (Yuba Sutter Playzeum) expressed appreciation for the support provided by First 5 Yuba and stated that their current goals remain aligned with the 2026–2031 Strategic Plan.

- Motion by Commissioner Sokoloski to approve the new Strategic Plan 2026-2031.

- Second: Commissioner Staples

Roll Call Vote:

Ayes: Commissioner Shaw, Bartolome, Sokoloski, Staples and Gregor

Nay/Abstain: None

Motion carried.

Commissioner Staples arrived in person at 4:22 p.m.

Commissioner Gregor left the meeting at 5:04 p.m.

7. Long Range Financial Planning

Discussion summary:

The Executive Director presented four financial options and requested direction from the Commission to align a preferred option with the Strategic Plan. Commissioners expressed general interest in Option 4 to allow for more planning. Commissioner Gregor requested additional detail, including information related to potential FTE reductions. The Executive Director noted that staffing has increased in recent years to support direct programs and services. Commissioner Bartolome asked whether converting a full-time position to extra-help could be considered.

The Executive Director explained that, in the prior fiscal years, only a minimal portion of employee compensation was supported by Proposition 10 funds. The Executive Director illustrated and reiterated the sustainable projects and interventions that had been completed and what models they were either currently investing in or considering for the future. There was some concern among Commissioners regarding specific strategies (i.e., CalAIM) being considered. The Commission asked the Executive Director to research the suggestions from the commission, provide more specific examples of what those options would look like if executed, and schedule an additional Commission meeting for March to settle on a direction for the 2026-2027 fiscal year.

8. Discussion: Executive Director Monthly Activity Report

This was postponed to a following meeting.

THE MEETING ADJOURNED AT 5:32 PM

The next Commission Meeting is scheduled for April 23, 2026

AGENDA ITEM 2

March 18, 2026

Subject	Long Range Organizational Planning & Future Considerations
Supporting Document(s)	<ol style="list-style-type: none">1. Staff Narrative2. Financial Models3. Consultation Notes
Overview	<p>First 5 Yuba continues to face the long-term fiscal realities associated with declining Proposition 10 revenues. While these revenues remain a critical funding source for programs serving children ages 0–5 and their families, they are not expected to sustain the current level of investments indefinitely. As the Commission begins implementation of the 2026–2031 Strategic Plan, it is important to consider how the organization can best align and leverage available resources with the strategic priorities of the plan while ensuring long-term sustainability.</p> <p>Over the past several years, First 5 Yuba has pursued multiple strategies to strengthen sustainability for both the organization and its funded partners. These efforts have focused on building partner capacity, securing new funding streams, and positioning the organization to participate in emerging healthcare and prevention financing models.</p> <p>The purpose of this report is to provide the Commission with an overview of these sustainability efforts and to seek direction regarding the role First 5 Yuba should play moving forward in supporting early childhood services and systems in Yuba County.</p>
Staff Recommendation	NA
Fiscal Impact	NA
Action Requested	NA



Agenda Item 2

Long Range Organizational Planning & Future Considerations

PURPOSE

The Commission is being asked to provide staff with direction and guidance regarding long-range financial planning for First 5 Yuba. This includes setting priorities for future programming, evaluating funding sustainability, and ensuring that financial decisions align with the goals of the 2026–2031 Strategic Plan. The Commission’s direction will help guide both short-term budget decisions and long-term fiscal planning.

BACKGROUND

First 5 Yuba continues to face the long-term fiscal realities associated with declining Proposition 10 revenues. While these revenues remain a critical funding source for programs serving children ages 0–5 and their families, they are not expected to sustain the current level of investments indefinitely. As the Commission begins implementation of the 2026–2031 Strategic Plan, it is important to consider how the organization can best align and leverage available resources with the strategic priorities of the plan while ensuring long-term sustainability.

Over the past several years, First 5 Yuba has pursued multiple strategies to strengthen sustainability for both the organization and its funded partners. These efforts have focused on building partner capacity, securing new funding streams, and positioning the organization to participate in emerging healthcare and prevention financing models.

The purpose of this report is to provide the Commission with an overview of these sustainability efforts and to seek direction regarding the role First 5 Yuba should play moving forward in supporting early childhood services and systems in Yuba County.

DISCUSSION

Sustainability Efforts: Local Partners

First 5 Yuba has prioritized supporting community partners in strengthening their long-term sustainability. These efforts have included technical assistance, training, and direct support to help organizations better demonstrate impact and pursue additional funding opportunities.

Key efforts include:

- Providing data collection training, reporting support, and ongoing technical assistance to help partners strengthen evaluation and demonstrate program outcomes.
- Supporting the development of the Families First Prevention Services Act (FFPSA) Community Prevention Plan, which helped secure approximately \$113,000 in FFPS funding for upstream prevention services in Yuba County.
- Coordinating and supporting the Family Resource Center (FRC) Network Sustainability and Development Project, which connects local partners with statewide technical assistance providers and grant writing support.
- Hosting a four-part Sustainability Workshop Series for grantees focused on mission refinement, identifying impact areas, and strengthening fundraising strategies.

Participating organizations developed key sustainability tools including Impact Snapshots, Fund Development Action Plans, and Funding Readiness Assessments.

These efforts are intended to help local organizations diversify their funding sources and reduce reliance on Proposition 10 funds over time.

Sustainability Efforts: First 5 Yuba

In addition to supporting partners, First 5 Yuba has taken several steps to strengthen its own sustainability and infrastructure. Over the past 18 months, staff have worked with consultants, internal committees, and community partners to explore cost-saving opportunities and long-term planning strategies. These efforts have included pursuing system-building grants and aligning programs with funding opportunities that support long-term implementation.

Notable efforts include:

- Aligning initiatives with system-building funding opportunities, including tobacco control and prevention efforts.
- Developing partnerships with healthcare providers and Managed Care Plans to coordinate services for families with young children.
- Executing a CalAIM contract with Partnership HealthPlan of California in February 2026, positioning First 5 Yuba to pursue reimbursement for certain services delivered to Medi-Cal families.
- Formalizing internal policies and procedures to support billing, data tracking, and service coordination required under emerging healthcare funding models.

Participation in CalAIM and similar reimbursement structures may provide greater financial predictability over time by allowing revenue to scale with service delivery rather than relying solely on competitive grant funding.

Statewide Leadership and Advocacy

First 5 Yuba also participates in statewide efforts aimed at strengthening the early childhood system and identifying long-term funding solutions. These activities include leadership roles within the First 5 Association of California, participation in statewide policy discussions, and legislative advocacy on behalf of young children and families.

These efforts help ensure Yuba County remains connected to broader initiatives and emerging funding opportunities that may support early childhood systems locally.

Organizational Considerations

Despite these sustainability efforts, declining Proposition 10 revenues require the Commission to consider the best model for the organization moving forward. Maintaining current investments without identifying additional long-term solutions will not be sustainable.

Over the past several years, the early childhood system serving children ages 0–5 has shifted significantly. New funding opportunities and service delivery models are emerging through healthcare, prevention, and cross-sector partnerships. Initiatives such as CalAIM, Families First Prevention Services Act (FFPSA), community schools, and other upstream prevention strategies are changing how services are funded, coordinated, and sustained. As a result, the traditional model of primarily funding programs through local grants may no longer be the most effective or sustainable approach in the long term.

Given these changes, staff believe it is important to take a thoughtful and strategic approach before making major structural or funding decisions. Allowing time for further investigation will provide the opportunity to examine how First 5 Yuba can best position itself within this evolving system and ensure that limited Proposition 10 funds are invested in ways that create long-term impact.

As the early childhood system continues to evolve, many First 5 commissions across California are reassessing their role within their local early childhood landscape. Increasingly, commissions are focusing on strategies that leverage partnerships, strengthen systems of care, and maximize the impact of limited Proposition 10 funds. These approaches allow commissions to play a leadership role in coordinating services, identifying gaps, and supporting sustainable solutions that extend beyond traditional grant funding.

Potential Organizational Models

Model 1: First 5 as a Pass-Through Funding Entity

Under this model, First 5 Yuba would primarily function as a funding and contract management entity. The organization would issue Requests for Proposals (RFPs), contract with service providers, and monitor funded programs and services for children 0-5 and their families in alignment with the strategic plan.

This model could involve reductions in staffing and administrative structure and will result in decreased direct service delivery by First 5 staff and partners. While this approach may reduce administrative costs over time, it may also limit First 5's ability to lead systems initiatives or provide direct program support.

A thoughtful and outcome-based process should be used to develop this model to determine the best systems, programs and services that would maximize reach and reflect good stewardship of Prop 10 funds.

Model 2: First 5 as a Hub, Leader, Convener, and Partner

Under this model, First 5 Yuba would focus on positioning itself within the evolving early childhood system while ensuring that Proposition 10 funds are used strategically and sustainably. First 5 Yuba would continue to serve as a community leader and convener, supporting systems-level efforts that strengthen services for children ages 0–5 and their families.

This approach would involve a thoughtful and organized process to identify leverageable early childhood systems, engage key partners, and explore opportunities for systems change and cross-sector collaboration. The process may include engaging local stakeholders, reviewing emerging funding opportunities, examining successful models implemented in other counties, and assessing how existing programs align with the priorities outlined in the 2026–2031 Strategic Plan.

FISCAL IMPACT

Declining Proposition 10 revenues will require reductions in program investments over time regardless of the model selected.

Staff note that, given the current financial outlook for First 5 Yuba, investing in systems that cannot leverage additional funding or reimbursement opportunities may not be sustainable long term. A process that carefully evaluates opportunities for long-term sustainability and leverageable funding streams would support responsible stewardship of Proposition 10 resources. (*see supporting documents for DRAFT or potential budget options)

RECOMMENDATION

Staff recommend that the Commission provide direction on the long-term role and organizational approach for First 5 Yuba and support a thoughtful planning process to evaluate sustainable and leverageable early childhood systems before making major structural or funding changes.

Specifically, staff seek guidance on:

- The preferred organizational role for First 5 Yuba moving forward
- The balance between direct services, funding, and systems leadership the Commission would like the organization to maintain
- How Proposition 10 funds should be prioritized to maximize long-term sustainability and impact

As part of this process, staff may engage key local stakeholders, review emerging funding opportunities, examine models implemented in other counties, and assess how existing programs align with the priorities outlined in the Strategic Plan.

Taking time to conduct this analysis will allow the Commission to make more informed decisions about the future role of First 5 Yuba and how best to structure investments moving forward. This approach supports a thoughtful transition toward sustainable models that strengthen the early childhood system and maximize the long-term impact of Proposition 10 funds for young children and families in Yuba County.

Agenda Item 2

Supplemental Financial Models

FIRST 5 YUBA COUNTY Draft Financial Plan- Model 1a FY 2026-2027							
		General - Prop10	OTS	IMPACT	FRAQMD	Peach	Total Combine Budget
43605	Revenue - Prop. 10 (Includes 56, SMIF, CECET)	528,813.00					\$ 528,813.00
43790	Revenue- Grant Awards (CDPH, FFCA, OTS)		150,000.00	39,915.00	5,250.00		\$ 195,165.00
45100	Interest Income	1,500.00					\$ 1,500.00
46800	Fees for Services					15,000.00	\$ 15,000.00
47500	Contributions & Donations						\$ -
49900	Operating Transfer In 210 - END FY 25/26						
TOTAL REVENUE		530,313.00	150,000.00	39,915.00	5,250.00	15,000.00	\$ 740,478.00
Total Salaries & Benefits		611,346.00	0.00	0.00	0.00	0.00	\$ 611,346.00
Total Operating Expenses		166,444.00	0.00	0.00	0.00	0.00	\$ 166,444.00
54805	Evaluation	\$ 48,500.00					\$ 48,500.00
Total Evaluation Expenses		48,500.00	0.00	0.00	0.00	0.00	\$ 48,500.00
54805	Community Grants (SP) - Family Functioning	\$ 68,664.00					\$ 68,664.00
	Community Grants (SP) - Child Development	\$ 68,664.00		\$39,915.00			\$ 108,579.00
	Community Grants (SP) - Child Health	\$ 68,664.00	\$ 150,000.00		\$ 4,000.00	\$ 15,000.00	\$ 237,664.00
	Community Grants (SP) - Systems	\$ 18,000.00					\$ 18,000.00
Total Program Expenses		223,992.00	150,000.00	39,915.00	4,000.00	15,000.00	\$ 432,907.00
TOTAL EXPENDITURES		1,050,282.00	150,000.00	39,915.00	4,000.00	15,000.00	\$ 1,259,197.00
Net Increase/(Decrease)		(519,969.00)	0.00	0.00	1,250.00	0.00	\$ (518,719.00)
Fund Balance at Beginning of Year		2,366,172.00					\$ 2,366,172.00
Fund Balance at End of Year		1,846,203.00					\$ 1,847,453.00
Operating transfer in from 210 endowment							\$ (518,719.00)

- This model suggests layoff of 1 FTE and 2 EH staff
- Allocates funding at a 60% reduction across the 3 main domain areas
- First 5 will finish out current contracts to the best of ability

FIRST 5 YUBA COUNTY Draft Financial Plan- Model 1b FY 2026-2027							
	General - Prop10	OTS	IMPACT	FRAQMD	Peach	Total Combine Budget	
43605	Revenue - Prop. 10 (Includes 56, SMIF, CECET)	528,813.00				\$ 528,813.00	
43790	Revenue- Grant Awards (CDPH, FFCA, OTS)		35,000.00	39,915.00	5,250.00	\$ 80,165.00	
45100	Interest Income	1,500.00				\$ 1,500.00	
46800	Fees for Services				15,000.00	\$ 15,000.00	
47500	Contributions & Donations					\$ -	
49900	Operating Transfer In 210 - END FY 25/26						
TOTAL REVENUE		530,313.00	35,000.00	39,915.00	5,250.00	15,000.00	\$ 625,478.00
Total Salaries & Benefits		484,266.00	0.00	0.00	0.00	0.00	\$ 484,266.00
Total Operating Expenses		151,980.00	0.00	0.00	0.00	0.00	\$ 151,980.00
54805	Evaluation	\$ 48,500.00			\$ 1,500.00		\$ 50,000.00
Total Evaluation Expenses		48,500.00	0.00	0.00	1,500.00	0.00	\$ 50,000.00
54805	Community Grants (SP) - Family Functioning	\$ 68,664.00					\$ 68,664.00
	Community Grants (SP) - Child Development	\$ 68,664.00		\$39,915.00			\$ 108,579.00
	Community Grants (SP) - Child Health	\$ 68,664.00	\$ 35,000.00		\$ 3,750.00	\$ 15,000.00	\$ 122,414.00
	Community Grants (SP) - Systems	\$ 18,000.00					\$ 18,000.00
Total Program Expenses		223,992.00	35,000.00	39,915.00	3,750.00	15,000.00	\$ 317,657.00
TOTAL EXPENDITURES		908,738.00	35,000.00	39,915.00	5,250.00	15,000.00	\$ 1,003,903.00
Net Increase/(Decrease)		(378,425.00)	0.00	0.00	0.00	0.00	\$ (378,425.00)
Fund Balance at Beginning of Year		2,366,172.00					\$ 2,366,172.00
Fund Balance at End of Year		1,987,747.00					\$ 1,987,747.00
Operating transfer in from 210 endowment							\$ (378,425.00)

- This model suggests layoff of 2 FTE and 2 EH staff
- Allocates funding at a 60% reduction across the 3 main domain areas
- First 5 will finish out current contracts to the best of ability

FIRST 5 YUBA COUNTY Draft Financial Plan-Model 2 FY 2026-2027							
	General - Prop10	OTS	YC Probation	IMPACT	FRAQMD	Peach	Total Combine Budget
43605 Revenue - Prop. 10 (Includes 56, SMIF, CECET)	528,813.00						\$ 528,813.00
43790 Revenue- Grant Awards (CDPH, FFCA, OTS)		150,000.00		39,915.00	5,250.00		\$ 195,165.00
45100 Interest Income	1,500.00						\$ 1,500.00
46800 Fees for Services			50,000.00			15,000.00	\$ 65,000.00
47500 Contributions & Donations							\$ -
TOTAL REVENUE	530,313.00	150,000.00	50,000.00	39,915.00	5,250.00	15,000.00	\$ 790,478.00
Total Salaries & Benefits	752,821.00	0.00	0.00	0.00	0.00	0.00	\$ 752,821.00
Total Operating Expenses	171,444.00	0.00	0.00	0.00	0.00	0.00	\$ 171,444.00
54805 Evaluation	\$ 48,500.00		\$ 1,500.00				\$ 50,000.00
Total Evaluation Expenses	48,500.00	0.00	1,500.00	0.00	0.00	0.00	\$ 50,000.00
54805 Community Grants (SP) - Family Functioning			\$ 48,500.00				\$ 48,500.00
Community Grants (SP) - Child Development	\$ 18,000.00			\$ 39,915.00			\$ 57,915.00
Community Grants (SP) - Child Health	\$ 9,000.00	\$ 150,000.00			\$ 5,250.00	\$ 15,000.00	\$ 179,250.00
Community Grants (SP) - Systems	\$ 18,000.00						\$ 18,000.00
Total Program Expenses	45,000.00	150,000.00	48,500.00	39,915.00	5,250.00	15,000.00	\$ 303,665.00
TOTAL EXPENDITURES	1,017,765.00	150,000.00	50,000.00	39,915.00	5,250.00	15,000.00	\$ 1,277,930.00
Net Increase/(Decrease)	(487,452.00)	0.00	0.00	0.00	0.00	0.00	\$ (487,452.00)
Fund Balance at Beginning of Year	2,366,172.00						\$ 2,366,172.00
Fund Balance at End of Year	1,878,720.00						\$ 1,878,720.00
Operating transfer in from 210 endowment							\$ (487,452.00)

- This model suggests layoff of EH Staff
- Allocates minimal funding to sustain programs through the systems year.
- First 5 will continue leadership roles in the community
- Continue sustainability efforts
- Fulfill grants and continue to provide direct service.
- Act as a convener to bring key partners, thought leadership etc. to bring systems level change to serve 0-5

Agenda Item 2d

Professional or Consultants and Deliberation

Topic	Contant	Notes	Actions
CaAIM-	Dr. Phong Luu 2/28/26	Discussion about the Stability and future of CaAIM work. Dr. Luu is confident the type of services First 5 will be looking at and populations of focus will not subside in CA.	Referred to Stephanie at JI work and MAA to make sure we had support and could piggyback when finalized.
	Patrick Sutton Feb & March	Reviewed and provided feedback on Summary of Sustainability notes – Included in ED report in	Will include again at March 18 th Meeting.
	First 5 Association of California- Oscar Flores- 3/6/26	<ul style="list-style-type: none"> Discussed successes at other first 5 levels Discussion around larger county sustainability and thought processes. Co-facilitated process to look at systems change. 	
	Chapman Consultants 3/2/26	<p>Suggestions & Comments:</p> <ul style="list-style-type: none"> Systems delay to get youth registered. And so DHCS is really supporting us to move forward with reaching these populations across the state. DHCS must reimbursed for a clean claim within 30 days of receipt. – Partnership is not a plan who has fallen below 	
Financial Stability	Leanne Link – Consultant	<ul style="list-style-type: none"> Provided to the commission financial analysis and data in November AND January – referenced in February. Provided confirmation of good financial stewardship. 	Reviewed Forecasts
Adin, Infrastructure & HR	Tiffany Manual HR Director 3/4	<ul style="list-style-type: none"> Discussed process for restructuring department and considerations Discussed AB-339 Union involvement No Layoff's in many years 	
	CAO - Feb/March	Met with staff at CAO office to get some additional ideas on cost savings. Discussed potential ask to CAO to absorb First 5 Indirect	Met in January and February. Will reconvene in April

	Admin Services 3/10	<ul style="list-style-type: none"> • Exploring other cost saving options • Alternative building space- Gov Center 	
	Legal Counsel 3/9	Met to discuss application of AB339. How does this effect public agencies and where will we be help responsible.	Policy Brief
Other External Consultants	Erin Hannigan Andrews- 3/4	<p>Ex BOS- Solano County & Commissioner for First 5 Solano- 12 years. Suggested looking at the greater systems.</p> <ul style="list-style-type: none"> • What can we do as an entity and how does that future look? • This should also be data driven. • Champions, key stakeholders to look at a comprehensive picture to think about what we want services to look like in Yuba County. How can we partner to make this happen. 	